



CITY OF BROCKTON

MASSACHUSETTS

FINANCE DEPARTMENT

John A. Condon
Chief Financial Officer

May 28, 2012

Linda M. Balzotti, Mayor
Members of the City Council
City Hall
Brockton, Ma 02301

Members of the School Committee
Crosby Administration Building
Brockton, Ma 02301

Ladies and Gentlemen:

I hereby certify, in accordance with Section 5 of Chapter 324 of the Acts of 1990, that it is my professional opinion, after an evaluation of all pertinent financial information reasonably available, that the financial resources of the city are adequate for FY13 to support the adoption of the mayor's proposed FY13 budget; however, the financial resources of the city may no longer be adequate to support the continuous provision into the future of the existing level of municipal services. My reasoning for this opinion derives from the present unfavorable trends in unrestricted State Aid continuing large increases in and health insurance and pension costs, and from the reliance of the FY13 budget on a high level of support from reserve funds which may not be available in future years.

I have attached the "Forecaster" to this letter, which shows appropriation totals and revenue categories for FY10 through FY13. In her budget commentary, which is in the "budget books", the Mayor described important service level changes in this budget. She also provided a series of graphs for major spending and revenue categories. These come from data in the "Forecaster". I won't repeat that information in this letter, except to note that over the period of four fiscal years of FY10 through FY13, city personnel services, including for overtime, have not increased. The reason for that is the impact levels on city staffing of the unfavorable trends I mentioned in the first paragraph.

During the budget hearings in June, I will provide elected officials with a letter containing more in depth analysis of these factors.

Respectfully submitted,

John A. Condon
Chief Financial Officer

JAC/amw

Attachments

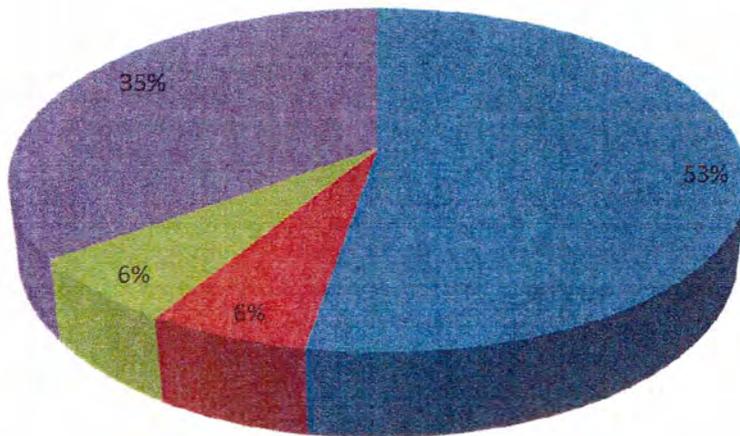
City Hall
45 School St.
Brockton, MA 02301
508-580-7165
FAX # 508-580-7853

**WHERE THE MONEY COMES FROM
REVENUE- FY2013**

GENERAL FUND FY2013

Cherry Sheet Totals	\$	166,356,184
Available Funds Total	\$	19,060,068
Local Receipts Total	\$	19,448,907
Tax Levy Totals	\$	111,423,766
TOTAL	\$	316,288,925

WHERE THE MONEY COMES FROM



GENERAL FUND FY2013

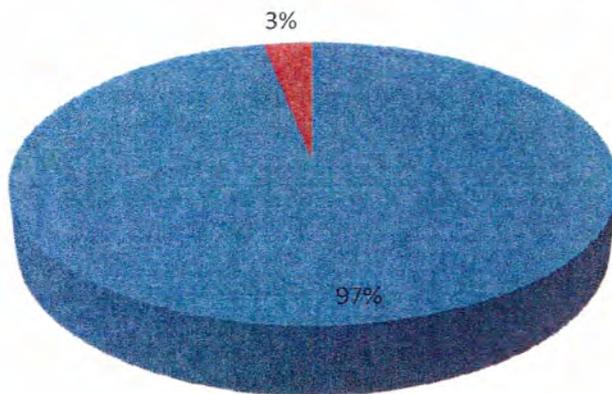
- Cherry Sheet Totals
- Available Funds Total
- Local Receipts Total
- Tax Levy Totals

**WHERE THE MONEY GOES TO
EXPENSES -FY2013**

GENERAL FUND FY2013

Appropriations Total	\$	306,492,236
Gov't Assessments & Amount to be Raised	\$	9,796,689
TOTAL	\$	316,288,925

WHERE THE MONEY GOES TO



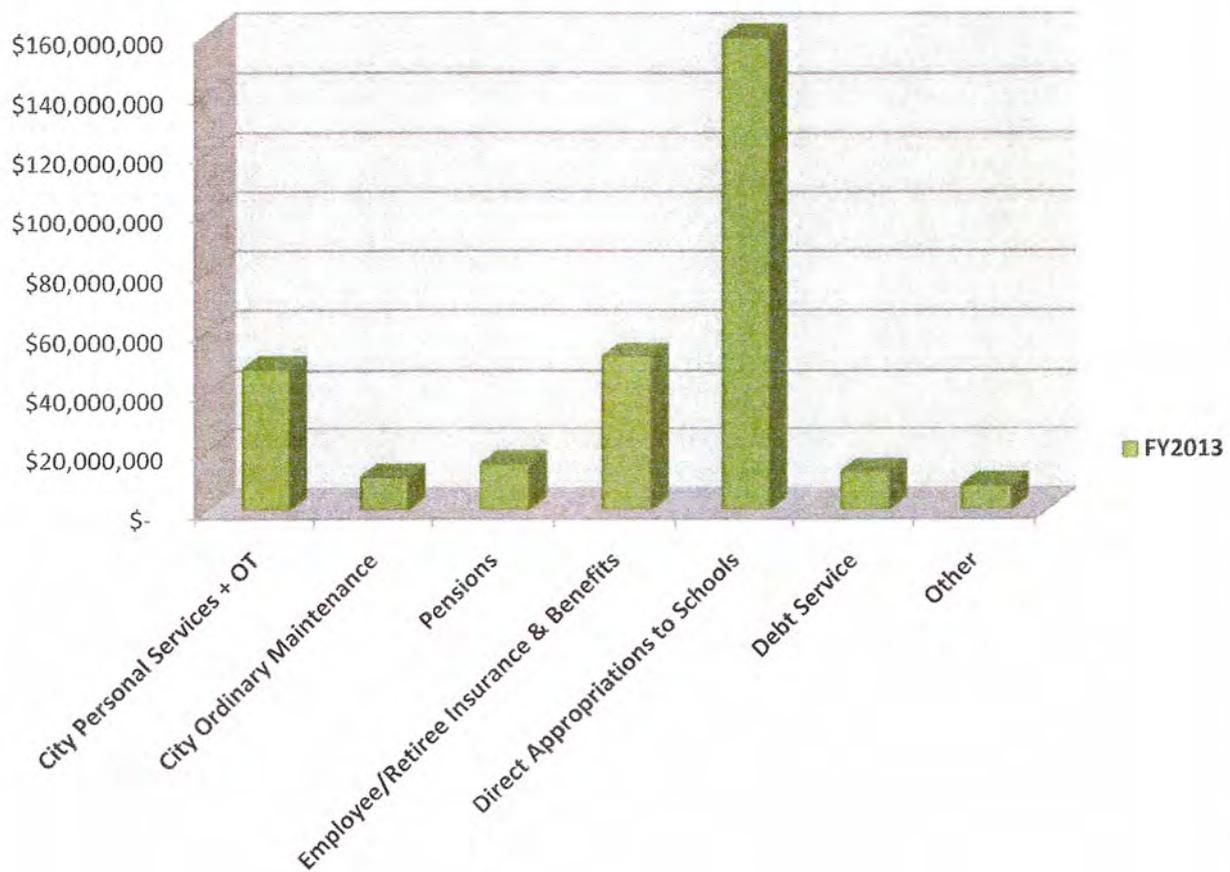
GENERAL FUND FY2013

- Appropriations Total
- Gov't Assessments & Amount to be Raised

GENERAL FUND APPROPRIATIONS

	FY2013
City Personal Services + OT	\$ 47,692,729
City Ordinary Maintenance	\$ 11,053,232
Pensions	\$ 15,424,055
Employee/Retiree Insurance & Benefits	\$ 52,003,360
Direct Appropriations to Schools	\$ 159,161,948
Debt Service	\$ 12,862,769
Other	\$ 8,294,143
TOTAL	\$ 306,492,236

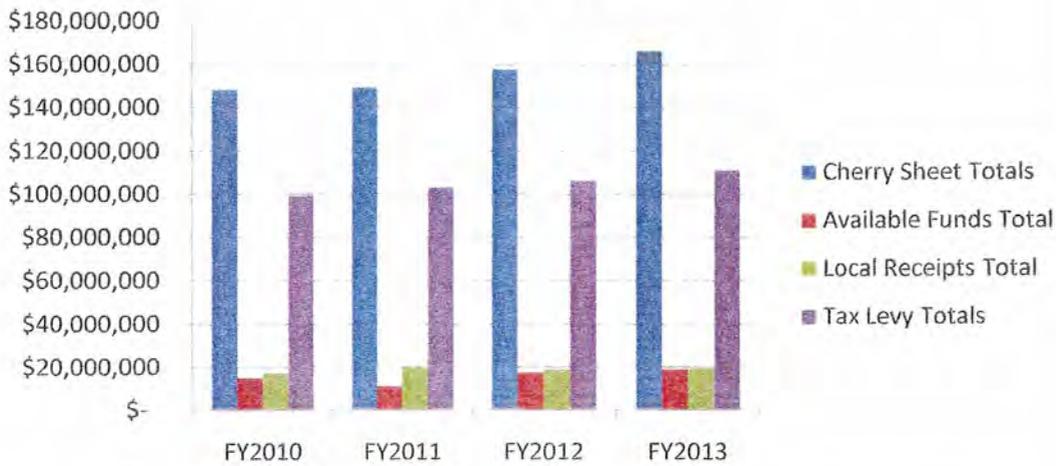
GENERAL FUND APPROPRIATIONS FY2013



GENERAL FUND REVENUE- FY2010-FY2013

	FY2010	FY2011	FY2012	FY2013
Cherry Sheet Totals	\$ 148,184,023	\$ 149,383,356	\$ 157,767,729	\$ 166,356,184
Available Funds Total	\$ 15,037,259	\$ 11,441,339	\$ 17,580,273	\$ 19,024,569
Local Receipts Total	\$ 17,293,672	\$ 20,305,737	\$ 18,881,995	\$ 19,448,907
Tax Levy Totals	\$ 99,204,092	\$ 103,311,388	\$ 106,425,598	\$ 111,423,776
Total	\$ 279,719,046	\$ 284,441,820	\$ 300,655,595	\$ 316,253,436

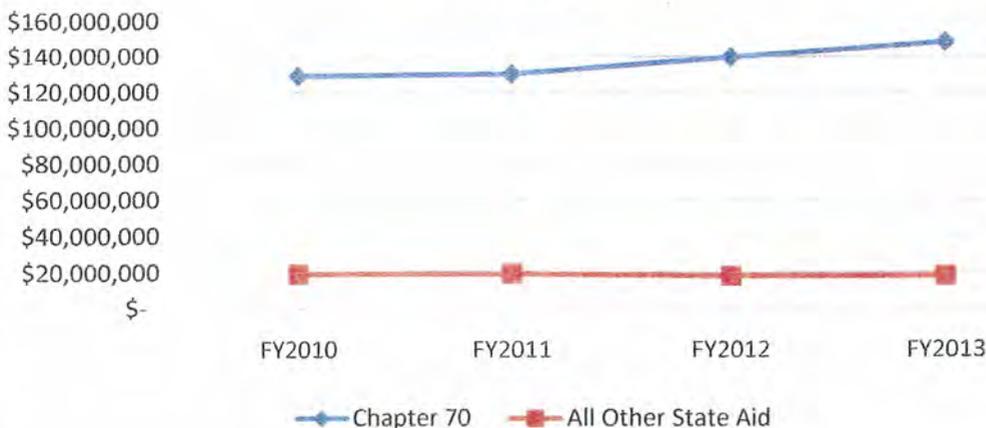
GENERAL FUND REVENUE TOTALS FY2010-FY2013



CHERRY SHEET REVENUE- FY2010-FY2013

	FY2010	FY2011	FY2012	FY2013
Chapter 70	\$ 128,909,020	\$ 130,000,851	\$ 139,582,640	\$ 148,088,586
All Other State Aid	\$ 19,275,003	\$ 19,382,505	\$ 18,185,089	\$ 18,267,598
Total	\$ 148,184,023	\$ 149,383,356	\$ 157,767,729	\$ 166,356,184

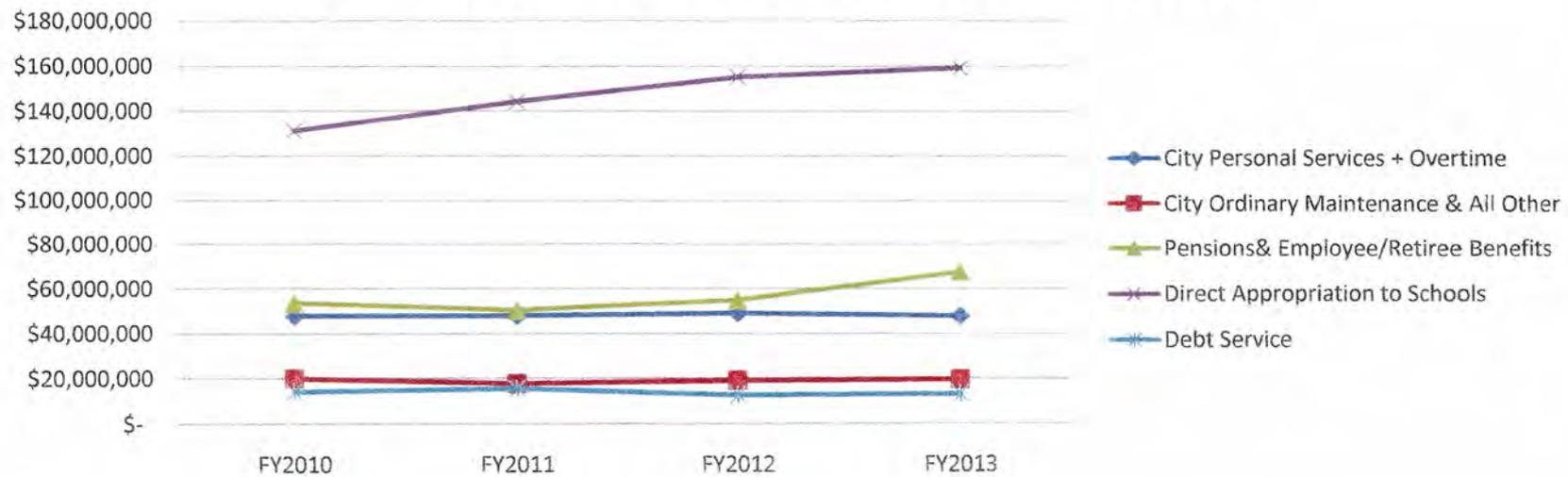
CHERRY SHEET REVENUE TRENDS FY2010-FY2013



GENERAL FUND APPROPRIATIONS

	FY2010	FY2011	FY2012	FY2013
City Personal Services + Overtime	\$ 47,738,417	\$ 47,894,872	\$ 48,970,866	\$ 47,692,729
City Ordinary Maintenance & All Other	\$ 19,830,604	\$ 17,558,092	\$ 18,852,829	\$ 19,347,375
Pensions & Employee/Retiree Benefits	\$ 53,595,825	\$ 50,269,153	\$ 54,810,294	\$ 67,427,415
Direct Appropriation to Schools	\$ 131,122,678	\$ 144,135,717	\$ 155,093,153	\$ 159,161,948
Debt Service	\$ 13,908,707	\$ 15,230,960	\$ 12,387,738	\$ 12,862,769
TOTAL	\$ 266,196,231	\$ 275,088,794	\$ 290,114,880	\$ 306,492,236

GENERAL FUND APPROPRIATIONS FY2010-FY2013



FOF BASTER
Discretionary Spending
Fiscal Year 2013

Fiscal Year:	2010		2011		2012		2013
		%Change		%Change		%Change	
Revenue Totals:	\$ 279,719,046	2%	\$ 284,441,820	6%	\$ 300,655,595	5%	\$ 316,288,925
Expenditure Totals:	\$ 276,938,546	2%	\$ 283,212,464	6%	\$ 300,430,095	5%	\$ 316,288,925
NET:	\$ 2,780,500		\$ 1,229,356		\$ 225,500		\$ 0

NOTE: The reason that prior years may display a surplus or deficit on the net line has to do with how this report is constructed. The revenue totals derive from budget assumptions when the Mayor's budget is submitted to City Council. However, the expenditure totals come from the Munis Accounting System and reflect City Council budget cuts plus later adjustments to the budget appropriations as approved by City Council.

FORECASTER
Total Revenue
Forecaster for Fiscal Year 2013

Fiscal Year:	2010		2011		2012		2013	
		%Change		%Change		%Change		%Change
Cherry Sheet Totals:	\$ 148,184,023	1%	\$ 149,383,356	6%	\$ 157,767,729	5%	\$ 166,356,184	
Available Funds Totals:	\$ 15,037,259	-24%	\$ 11,441,339	54%	\$ 17,580,273	8%	\$ 19,060,068	
Local Receipts Totals:	\$ 17,293,672	17%	\$ 20,305,737	-7%	\$ 18,881,995	3%	-\$ 19,448,907	
Tax Levy Totals:	\$ 99,204,092	4%	\$ 103,311,388	3%	\$ 106,425,598	5%	\$ 111,423,766	
Revenue Totals:	\$ 279,719,046	2%	\$ 284,441,820	6%	\$ 300,655,595	5%	\$ 316,288,925	

FORECASTER

Tax Levy

Forecaster for Fiscal Year 2013

Fiscal Year:	2010		2011		2012		2013
		%Change		%Change		%Change	
PY Levy Limit	96,443,017	4%	99,864,769	3%	103,342,047	5%	108,217,217
Add'l 2.5%	2,411,075	4%	2,496,619	3%	2,583,551	5%	2,706,549
Hold Back	0	0%	0	0%	0	0%	0
New Growth	350,000	171%	950,000	-47%	500,000	0%	500,000
Overrides	0	0%	0	0%	0	0%	0
Tax Levy Totals:	\$ 99,204,092	4%	\$ 103,311,388	3%	\$ 106,425,598	5%	\$ 111,423,766

FORECASTER
Cherry Sheet
Forecaster for Fiscal Year 2013

Fiscal Year:	2010		2011		2012		2013
		%Change		%Change		%Change	
Education Offset Items							
Edu Offset - Lunch Program	116,494	-12%	102,663	19%	122,420	5%	128,025
Edu Offset- Other	58,678	2%	60,000	8%	65,000	43%	93,000
Education Reimbursements							
Chtr School Facility Reimb	0	0%	0	0%	0	0%	0
Chtr Tuition Assmnt Reimb	0	0%	538,991	-22%	421,637	27%	536,224
General Government Offsets							
Gen Offset- Other	0	0%	0	0%	0	0%	0
Gen Offset- Public Library	87,271	7%	92,970	-2%	91,435	13%	103,478
Reimbursements							
Expmt Veteran,Blind,Surv,Spous	322,530	-2%	314,487	0%	315,688	1%	319,515
Highway Fund CH 81	0	0%	0	0%	0	0%	0
Hold Harmless Lottery	0	0%	0	0%	0	0%	0
L.O.T. - Elderly	0	0%	0	0%	0	0%	0
Lottery, Beano	17,639,926	-100%	0	0%	0	0%	0
Police Career Incentive	0	0%	61,817	7%	66,106	-100%	0
State Land	404	-50%	200	-1%	199	4%	207
Veterans' Benefits	424,742	18%	501,471	34%	673,198	-2%	657,743
Resolution Aid							
Add'l Assist to Local Aid Fund	0	0%	0	0%	0	0%	0
School Aid CH 70	128,909,020	1%	130,000,851	7%	139,582,640	6%	148,088,586
Unrestricted General Gov't Aid	624,958	2.734%	17,709,906	-7%	16,429,406	0%	16,429,406
Cherry Sheet Totals:	\$ 148,184,023	1%	\$ 149,383,356	6%	\$ 157,767,729	5%	\$ 166,356,184

FOF CASTER
Local Receipts
Forecaster for Fiscal Year 2013

Fiscal Year:	2010		2011		2012		2013
		%Change		%Change		%Change	
Cable Franchise Fee	560,000	0%	560,000	0%	560,000	-2%	550,000
Dept. Cemeteries	100,000	0%	100,000	0%	100,000	10%	110,000
Enterprise Reimb.	3,890,088	19%	4,622,243	-21%	3,673,411	12%	4,116,259
Fees	335,000	0%	335,000	4%	350,000	0%	350,000
Fines&Forfeits	600,000	-8%	550,000	-9%	500,000	-70%	150,000
Investment Income	535,000	-53%	250,000	0%	250,000	-30%	175,000
License&Permits	1,140,000	-6%	1,075,000	0%	1,075,000	-5%	1,025,000
Meals Excise	0	0%	560,000	14%	640,000	20%	765,000
Medicaid Reimb.	490,000	180%	1,370,000	-27%	1,000,000	-10%	900,000
Medicare-D	795,000	36%	1,080,000	-7%	1,000,000	0%	1,000,000
Miscellaneous	250,000	-20%	200,000	0%	200,000	0%	200,000
Motor Vehicle	4,135,000	19%	4,925,000	2%	5,005,000	12%	5,620,000
MSBA Reimb.	2,698,584	0%	2,698,494	0%	2,698,584	-4%	2,597,648
Payment in Lieu	220,000	7%	235,000	-19%	190,000	0%	190,000
Pen.&Int.	1,320,000	11%	1,460,000	-7%	1,355,000	7%	1,450,000
Urban/Other Excise	225,000	27%	285,000	0%	285,000	-12%	250,000
Local Receipts Totals:	\$ 17,293,672	17%	\$ 20,305,737	-7%	\$ 18,881,995	3%	\$ 19,448,907

FOF FORECASTER

Available Funds

Forecaster for Fiscal Year 2013

Fiscal Year:	2010		2011		2012		2013
		%Change		%Change		%Change	
Ambulance Recpt-Frcstr	0	0%	0	0%	0	0%	357,445
Free Cash	14,490,670	-33%	9,656,070	76%	16,948,909	-17%	14,071,332
Stabilization Fund	0	0%	1,100,000	-100%	0	0%	1,595,909
Overlay Surplus	0	0%	0	0%	0	0%	500,000
Weights & Measures	17,627	311%	72,479	-23%	55,536	-12%	48,826
Parking Auth Meters 18A	252,465	-12%	221,900	31%	290,668	-12%	255,943
Parking Auth Garage 18B	276,497	41%	390,890	-27%	285,160	-10%	255,943
Other Revenue	0	0%	0	0%	0	0%	1,974,670
Available Funds Totals:	\$ 15,037,259	-24%	\$ 11,441,339	54%	\$ 17,580,273	8%	\$ 19,060,068

FORECASTER
Total Expenditures
Forecaster for Fiscal Year 2013

Fiscal Year:	2010		2011		2012		2013	
		%Change		%Change		%Change		
Appropriations Totals:	\$ 266,196,231	3%	\$ 275,088,794	5%	\$ 290,114,880	6%	\$ 306,492,236	
Government Assessments Totals:	\$ 5,642,872	1%	\$ 5,686,037	3%	\$ 5,879,360	9%	\$ 6,395,186	
Amount to be Raised Totals:	\$ 5,099,443	-52%	\$ 2,437,633	82%	\$ 4,435,855	-23%	\$ 3,401,503	
Expenditure Totals:	\$ 276,938,546	2%	\$ 283,212,464	6%	\$ 300,430,095	5%	\$ 316,288,925	

FORECASTER

General Fund

Forecaster for Fiscal Year 2013

Fiscal Year:	2010	2011	2012	2013			
	%Change	%Change	%Change	%Change			
Animal Control							
a Animal Contr Pers Ser Overtime	18,159	0%	18,159	22%	22,159	-23%	17,159
b Animal Control Pers Ser NonOt	281,709	3%	290,048	1%	292,241	0%	293,043
c Animal Contr Purchase of Servc	33,096	0%	33,163	16%	38,463	0%	38,463
d Animal Contrl Goods & Supplies	8,778	6%	9,278	0%	9,278	0%	9,278
e Animal Control Capital Outlay	1	0%	1	0%	1	0%	1
Animal Control Total: \$	341,743	3%	\$ 350,649	3%	\$ 362,142	-1%	\$ 357,944
Assessor							
a Assessor P S Overtime	0	0%	0	0%	0	0%	0
b Assessor Pers Ser NonOt	448,943	-1%	444,581	-1%	437,918	0%	437,786
c Assessor Purchase of Service	250,400	-37%	156,700	-67%	51,200	450%	281,700
d Assessor Goods & Supplies	7,400	23%	9,100	3%	9,400	7%	10,100
e Assessor Capital Outlay	1	0%	1	0%	1	0%	1
Assessor Total: \$	706,744	-14%	\$ 610,382	-18%	\$ 498,519	46%	\$ 729,587
Auditor							
a Auditor Pers Ser Overtime	9,500	0%	9,500	0%	9,500	0%	9,500
b Auditor Pers Ser NonOt	545,537	-5%	515,705	10%	569,098	-8%	525,843
c Auditor Purchase of Service	307,785	6%	327,785	0%	327,785	0%	327,785
d Auditor Goods & Supplies	4,831	29%	6,230	10%	6,831	0%	6,831
e Auditor Capital Outlay	1	0%	1	0%	1	0%	1
c Audit-Mail Purchase of Servi	262,878	4%	272,878	0%	272,878	0%	272,378
d Audit-Mail Goods & Supplies	146	0%	146	0%	146	0%	146
e Audit-Mail Capital Outlay	1	0%	1	0%	1	0%	1
c Audit-Telephone Purchase Servc	88,306	9%	96,600	0%	96,600	-21%	76,100
e Audit-Telephone Capital Outlay	1	0%	1	0%	1	0%	1
Auditor Total: \$	1,218,986	1%	\$ 1,228,847	4%	\$ 1,282,841	-5%	\$ 1,218,586

FORECASTER
General Fund
Forecaster for Fiscal Year 2013

Fiscal Year:	2010	2011	2012	2013
	%Change	%Change	%Change	%Change

BOARD OF ELECTION COMMISSIONER

a Election Comm PS Overtime	2,850	0%	2,850	0%	2,850	-11%	2,550
b Election Comm Pers Serv NonOt	312,472	0%	313,016	16%	364,074	-14%	313,186
c Election Comm Purchase of Serv	46,125	0%	46,125	0%	46,125	-2%	44,975
d Election Comm Goods & Supplies	2,910	0%	2,910	0%	2,910	0%	2,910
e Election Comm Capital Outlay	1	0%	1	0%	1	0%	1
BOARD OF ELECTION COMMISSIONER Total:	\$ 364,358	0%	\$ 364,902	14%	\$ 415,960	-13%	\$ 363,622

Cemetery

a Cemetery Pers Serv - Overtime	22,800	10%	25,000	20%	30,000	17%	35,000
b Cemetery Pers Ser NonOt	169,777	22%	206,363	33%	275,398	-11%	246,424
c Cemetery Purchase of Service	59,600	14%	67,800	6%	71,800	-1%	71,050
d Cemetery Goods & Supplies	21,860	-16%	18,420	0%	18,420	-11%	16,420
e Cemetery Capital Outlay	1	-100%	0	0%	1	0%	1
Cemetery Total:	\$ 274,038	16%	\$ 317,583	25%	\$ 395,619	-7%	\$ 368,895

City Clerk

a City Clerk Persnl Ser Overtime	3,786	0%	3,786	0%	3,786	0%	3,786
b City Clerk Persnl Serv NonOt	243,864	0%	243,583	0%	243,990	0%	244,290
c City Clerk Purchase of Service	24,670	0%	24,670	16%	28,670	0%	28,670
d City Clerk Goods & Supplies	7,866	-10%	7,066	0%	7,066	0%	7,066
e City Clerk Capital Outlay	1	0%	1	0%	1	0%	1
City Clerk Total:	\$ 280,187	0%	\$ 279,106	2%	\$ 283,513	0%	\$ 283,813

FOF FORECASTER
General Fund
Forecaster for Fiscal Year 2013

Fiscal Year:	2010	2011	2012	2013			
	%Change	%Change	%Change	%Change			
City Council							
a City Council Pers Ser Overtime	6,303	0%	6,303	0%	6,303	0%	6,303
b City Council Pers Ser NonOt	310,806	0%	310,875	0%	311,985	0%	310,833
c City Council Purchase of Servc	13,100	0%	13,100	0%	13,100	0%	13,100
d City Council Goods & Supplies	9,825	101%	19,725	0%	19,725	0%	19,725
f City Council Out of State Trav	0	0%	0	0%	1	0%	1
e City Council Capital Outlay	1	0%	1	0%	1	0%	1
City Council Total: \$	340,035	3%	\$ 350,004	0%	\$ 351,115	0%	\$ 349,963
City Planner							
a City Planner Pers Ser Overtime	250	300%	1,000	150%	2,500	0%	2,500
b City Planner Pers Ser NonOt	44,880	88%	84,279	15%	96,977	1%	98,405
c City Planner Purchase of Servc	27,580	225%	89,580	0%	89,580	11%	99,580
d City Planner Goods & Supplies	2,100	0%	2,100	0%	2,100	0%	2,100
e City Planner Capital Outlay	1	170.000%	7,701	-100%	1	0%	1
City Planner Total: \$	74,811	147%	\$ 184,660	4%	\$ 191,158	6%	\$ 202,586
Conservation							
a Conservation Pers Ser Overtime	2,400	20%	2,880	0%	2,880	0%	2,880
b Conservation Pers Ser NonOt	0	0%	0	0%	0	0%	0
c Conservation Purchase of Servc	42,511	0%	42,411	0%	42,411	-1%	42,061
d Conservation Goods & Supplies	1,515	6%	1,600	0%	1,600	0%	1,600
e Conservation Capital Outlay	1	0%	1	0%	1	0%	1
Conservation Total: \$	46,427	1%	\$ 46,892	0%	\$ 46,892	-1%	\$ 46,542
Consumer Advisory							
c Consumer Adv Purchase of Servc	1	0%	1	0%	1	0%	1
Consumer Advisory Total: \$	1	0%	\$ 1	0%	\$ 1	0%	\$ 1

FOF FORECASTER
General Fund
Forecaster for Fiscal Year 2013

Fiscal Year:	2010	2011	2012	2013
	%Change	%Change	%Change	%Change
Council on Aging				
a COA Pers Ser Overtime	800	0%	800	0%
b COA Pers Ser NonOt	63,214	1%	63,722	20%
c COA Purchase of Service	21,015	2%	21,413	-7%
d COA Goods & Supplies	6,240	0%	6,240	23%
f COA Out of State Travel	0	0%	0	0%
e COA Capital Outlay	1	0%	1	0%
Council on Aging Total:	\$ 91,270	1%	\$ 92,176	14%
			\$ 104,891	-11%
				\$ 93,753
Development & Industria				
c Dev & Ind Comm Purchase Servic	0	0%	0	0%
Development & Industria Total:	\$ 0	0%	\$ 0	0%
			\$ 0	0%
			\$ 0	0%
DPW-Commissioner				
a DPW-Comm Pers Ser Overtime	5,503	0%	5,503	0%
b DPW-Comm Pers Ser NonOt	57,594	301%	231,058	0%
c DPW-Comm Purchase of Service	2,580	0%	2,580	0%
d DPW-Comm Goods & Supplies	1,981	0%	1,981	0%
e DPW-Comm Capital Outlay	0	0%	0	0%
DPW-Commissioner Total:	\$ 67,658	256%	\$ 241,122	0%
			\$ 241,091	0%
				\$ 241,091
DPW-Engineering				
a DPW-Engineer Pers Ser Overtime	1,380	0%	1,380	0%
b DPW-Engineer Pers Ser NonOt	303,708	0%	303,631	0%
c DPW-Engineer Purchase of Servc	26,330	-67%	8,605	0%
d DPW-Engineer Goods & Supplies	20,930	3%	21,630	0%
e DPW-Engineer Capital Outlay	0	0%	0	0%
DPW-Engineering Total:	\$ 352,348	-5%	\$ 335,246	0%
			\$ 335,618	0%
				\$ 334,899

FOF FORECASTER
General Fund
Forecaster for Fiscal Year 2013

Fiscal Year:	2010	%Change	2011	%Change	2012	%Change	2013
DPW-Highway							
a DPW-Highway Pers Ser Overtime	121,429	0%	121,429	0%	121,429	0%	121,429
b DPW-Highway Pers Ser NonOt	1,766,473	-3%	1,719,778	1%	1,729,822	2%	1,772,689
c DPW-Highway Purchase of Servic	688,197	0%	688,197	-1%	684,138	1%	690,978
d DPW-Highway Goods & Supplies	69,387	3%	71,387	-4%	68,387	-1%	67,837
e DPW-Highway Capital Outlay	0	0%	0	0%	1	0%	1
k DPW-Highway Snow Removal	2,000,000	0%	2,000,000	10%	2,200,000	0%	2,200,000
d DPW-High Street Lighting	1,383,448	0%	1,383,448	0%	1,383,448	-46%	750,000
DPW-Highway Total:	\$ 6,028,934	-1%	\$ 5,984,239	3%	\$ 6,187,225	-9%	\$ 5,602,934
DPW-Maintenance							
a DPW-Mainten Pers Ser Overtime	5,167	0%	5,167	0%	5,167	0%	5,167
b DPW-Mainten Pers Ser NonOt	93,115	-2%	91,200	0%	91,068	62%	147,186
c DPW-Mainten Purchase of Servic	18,769	0%	18,769	0%	18,769	-1%	18,569
d DPW-Mainten Goods & Supplies	433,733	0%	433,733	3%	448,733	0%	448,733
e DPW-Mainten Capital Outlay	0	0%	0	0%	1	0%	1
DPW-Maintenance Total:	\$ 550,784	0%	\$ 548,869	3%	\$ 563,738	10%	\$ 619,656
Education							
n Collaborative Programs	2,414,501	12%	2,715,744	0%	2,702,679	1%	2,741,616
Education Total:	\$ 2,414,501	12%	\$ 2,715,744	0%	\$ 2,702,679	1%	\$ 2,741,616
Emergency Management Agency							
b Emergency Mgmt Pers Ser Non OT	27,813	0%	27,813	0%	27,919	-2%	27,348
c Emergency Mgmt Purch of Servic	5,606	0%	5,606	0%	5,606	0%	5,606
d Emergency Mgmt Goods/Supplies	2,331	0%	2,331	0%	2,331	0%	2,331
e Emergency Mgmt Capital Outlay	1	0%	1	0%	1	0%	1
Emergency Management Agency Total:	\$ 35,751	0%	\$ 35,751	0%	\$ 35,857	-2%	\$ 35,286

FORECASTER
General Fund
Forecaster for Fiscal Year 2013

Fiscal Year:	2010		2011		2012		2013
		%Change		%Change		%Change	
Finance							
a Finance Pers Ser Overtime	807	0%	807	0%	807	0%	807
b Finance Pers Ser NonOt	230,413	0%	231,255	20%	277,954	3%	286,461
c Finance Purchase of Service	144,120	-18%	118,620	0%	118,600	379%	568,600
d Finance Goods &Supplies	1,913	0%	1,913	-2%	1,870	0%	1,870
f Finance Out of State Travel	0	0%	0	0%	0	0%	0
e Finance Capital Outlay	1	0%	1	0%	1	0%	1
d Finance - Liability Insurance	1,300,000	-12%	1,150,000	0%	1,150,000	0%	1,150,000
Finance Total:	\$ 1,677,254	-10%	\$ 1,502,596	3%	\$ 1,549,232	30%	\$ 2,007,739
Fire							
a Fire Pers Ser Overtime	258,656	0%	258,656	10%	283,656	0%	283,656
b Fire Pers Ser NonOt	17,665,515	5%	18,550,732	2%	18,847,003	-3%	18,205,391
c Fire Purchase of Service	382,524	10%	422,524	4%	439,183	4%	457,508
d Fire Goods & Supplies	284,141	5%	298,791	12%	333,791	2%	341,740
e Fire Capital Outlay	1	,99,900%	57,000	-100%	1	,999,900%	560,000
a Fire-Staffing Overtime	470,000	0%	470,000	0%	470,000	23%	580,000
Fire Total:	\$ 19,060,837	5%	\$ 20,057,703	2%	\$ 20,373,634	0%	\$ 20,428,295
Health							
a Health Pers Ser Overtime	6,650	65%	11,000	45%	16,000	-13%	14,000
b Health Pers Ser NonOt	648,263	3%	666,917	0%	664,357	1%	669,252
c Health Purchase of Service	65,950	0%	65,920	1%	66,820	4%	69,604
d Health Goods & Supplies	35,350	-1%	34,950	0%	34,950	39%	48,600
e Health Capital Outlay	1	0%	1	0%	1	0%	1
Health Total:	\$ 756,214	3%	\$ 778,788	0%	\$ 782,128	2%	\$ 801,457

FORECASTER
General Fund
Forecaster for Fiscal Year 2013

Fiscal Year:	2010		2011		2012		2013
		%Change		%Change		%Change	
Information Technology Center							
a Info Tech Ct Pers Ser Overtime	34,200	29%	44,200	23%	54,200	-9%	49,200
b Info Tech Ct Pers Ser NonOt	706,023	-20%	567,824	17%	664,909	5%	699,529
c Info Tech Ct Purchase of Servc	656,490	5%	691,624	7%	739,335	-10%	662,985
d Info Tech Ct Goods & Supplies	81,725	2%	83,725	48%	123,725	-25%	92,225
f Info Tech Ct Out of State Tr	1,500	0%	1,500	0%	1,500	-100%	0
e Info Tech Ct Capital Outlay	1	0%	1	0%	1	0%	1
Information Technology Center Total:	\$ 1,479,939	-6%	\$ 1,388,874	14%	\$ 1,583,670	-5%	\$ 1,503,940
Law							
a Law Personal Service Overtime	1,787	0%	1,787	0%	1,787	0%	1,787
b Law Personal Service NonOt	376,084	8%	405,462	1%	411,116	0%	412,662
c Law Purchase of Service	321,122	0%	321,122	0%	321,122	0%	321,122
d Law Goods & Supplies	72,986	-6%	68,586	0%	68,586	-1%	68,210
e Law Capital Outlay	1	0%	1	0%	1	0%	1
k Law Court Judgements	204,100	0%	204,100	0%	204,100	0%	204,100
k Law Workers Compensation	495,000	31%	650,000	0%	650,000	0%	650,000
Law Total:	\$ 1,471,080	12%	\$ 1,651,058	0%	\$ 1,656,712	0%	\$ 1,657,882
Library							
a Library Pers Service Overtime	3,000	0%	3,000	0%	3,000	0%	3,000
b Library Pers Ser NonOt	1,307,379	8%	1,413,964	1%	1,424,880	1%	1,432,544
c Library Purchase of Service	124,490	6%	131,490	62%	212,483	-2%	207,686
d Library Goods & Supplies	164,346	20%	197,086	37%	270,503	4%	282,652
e Library Capital Outlay	1	0%	1	0%	1	0%	1
Library Total:	\$ 1,599,216	9%	\$ 1,745,541	9%	\$ 1,910,867	1%	\$ 1,925,883

FOF FORECASTER
General Fund
Forecaster for Fiscal Year 2013

Fiscal Year:	2010	2011	2012	2013			
	%Change	%Change	%Change	%Change			
License commision							
a License Comm Pers Serv Overtim	5,275	108%	10,950	0%	10,950	0%	10,950
b License Comm Pers Ser NonOt	69,838	0%	70,070	0%	70,331	0%	70,070
c License Comm Purchase of Servc	1,290	0%	1,290	0%	1,290	0%	1,290
d License Comm Goods & Supplies	1,265	0%	1,265	0%	1,265	0%	1,265
e License Comm Capital Outlay	1	0%	1	0%	1	0%	1
License commision Total: \$	77,669	8%	\$ 83,576	0%	\$ 83,837	0%	\$ 83,576
Mayor							
b Mayor Pers Ser NonOt	394,697	0%	393,116	3%	406,344	1%	408,635
c Mayor Purchase of Service	91,270	0%	91,270	0%	91,270	-2%	89,270
d Mayor Goods & Supplies	126,386	0%	126,386	0%	126,386	2%	128,386
f Mayor Out of State Travel	5,000	0%	5,000	0%	5,000	0%	5,000
k 40 R Activities	600,000	-100%	0	0%	0	0%	0
e Mayor Capital Outlay	0	0%	0	0%	0	0%	0
k Mayor Economic Develop Grant	150,000	67%	250,000	0%	250,000	0%	250,000
k Mayor Cultural Affairs	20,000	0%	20,000	0%	20,000	0%	20,000
k Mayor Cable Access	550,000	0%	550,000	0%	550,000	0%	550,000
k Women's Commission	1,500	0%	1,500	0%	1,500	0%	1,500
k Diversity Commission	1,500	0%	1,500	0%	1,500	0%	1,500
a Human Res Pers Ser Overtime	0	0%	0	0%	0	0%	0
b Human Res Pers Ser NonOt	0	0%	0	0%	0	0%	0
c Human Res Purchase of Servic	0	0%	0	0%	0	0%	0
d Human Res Goods & Supplies	0	0%	0	0%	0	0%	0
f Human Res Out of State Travel	0	0%	0	0%	0	0%	0
e Human Res Capital Outlay	0	0%	0	0%	0	0%	0
k Women Commission Goods & Suppl	0	0%	0	0%	0	0%	0
Mayor Total: \$	1,940,353	-26%	\$ 1,438,772	1%	\$ 1,452,000	0%	\$ 1,454,291
Park and Rec Commission							
k General Fund Direct Subsidy	393,410	3%	406,426	20%	487,346	3%	500,000
Park and Rec Commission Total: \$	393,410	3%	\$ 406,426	20%	\$ 487,346	3%	\$ 500,000

FOF FORECASTER

General Fund

Forecaster for Fiscal Year 2013

Fiscal Year:	2010		2011		2012		2013
		%Change		%Change		%Change	
Parking Authority							
a Parking Auth Pers Ser Overtime	2,280	0%	2,280	0%	2,280	0%	2,280
b Parking Auth Pers Ser NonOt	317,069	4%	328,610	-8%	301,358	0%	301,408
c Parking Auth Purchase of Servc	71,058	-3%	68,808	3%	71,058	0%	71,058
d Parking Auth Goods & Supplies	10,525	0%	10,525	0%	10,525	0%	10,525
f Parking Authority Out of State	0	0%	0	0%	0	0%	0
e Parking Auth Capital Outlay	1	-100%	0	0%	25,000	-100%	1
e Parking Auth-Cap-City Lots	0	0%	1	,499,900%	35,000	-100%	0
k Parking Auth Snow Removal	22,000	0%	22,000	0%	22,000	0%	22,000
k Parking Auth Exp Reim Gen Fd	106,029	61%	170,566	-36%	108,607	-4%	104,614
Parking Authority Total:	\$ 528,962	14%	\$ 602,790	-4%	\$ 575,828	-11%	\$ 511,886
Personnel							
a Personnel Pers Ser Overtime	3,000	0%	3,000	0%	3,000	0%	3,000
b Personnel Pers Ser NonOt	123,008	79%	220,291	-5%	209,571	-40%	125,529
c Personnel Purchase Service	10,833	0%	10,833	0%	10,833	0%	10,833
d Personnel Goods & Supplies	10,020	0%	10,020	5%	10,520	0%	10,520
e Personnel Capital Outlay	1	0%	1	0%	1	0%	1
j Personnel Employee Benefits	43,812,151	-8%	40,097,965	5%	42,229,978	23%	52,003,360
Personnel Total:	\$ 43,959,013	-8%	\$ 40,342,110	5%	\$ 42,463,903	23%	\$ 52,153,243
Planning Board							
a Planning Board Pers Ser Overtm	1,270	13%	1,440	222%	4,640	0%	4,640
b Planning Board Pers Ser NonOt	0	0%	0	0%	0	0%	0
c Planning Board Purchase of Ser	9,765	0%	9,755	-12%	8,555	0%	8,555
d Planning Board Goods & Supplie	600	0%	600	0%	600	0%	600
e Planning Board Capital Outlay	1	0%	1	0%	1	0%	1
Planning Board Total:	\$ 11,636	1%	\$ 11,796	17%	\$ 13,796	0%	\$ 13,796

FOF FORECASTER

General Fund

Forecaster for Fiscal Year 2013

Fiscal Year:	2010		2011		2012		2013
		%Change		%Change		%Change	
Police							
a Police-PS-Other OT	244,600	0%	244,600	0%	244,600	0%	244,600
a Police-PS-Other OT	75,500	0%	75,500	0%	75,500	0%	75,500
a Police Pers Ser Overtime	584,550	4%	605,360	10%	665,352	-44%	375,352
b Police Pers Ser NonOt	16,691,197	-7%	15,542,636	3%	15,975,478	-2%	15,667,217
c Police Purchase of Service	584,737	3%	599,737	10%	659,737	9%	722,337
d Police Goods & Supplies	344,310	13%	387,810	-15%	327,810	-1%	325,560
f Police Out of State Travel	2,000	0%	2,000	0%	2,000	-25%	1,500
e Police Capital Outlay	1	0%	1	0%	1	.999,900%	100,000
Police Total: \$	18,526,895	-6%	\$ 17,457,644	3%	\$ 17,950,478	-2%	\$ 17,512,066
Procurement Department							
b Procurement Pers Serv NonOt	72,698	46%	106,469	1%	107,242	1%	108,088
c Procurement Purchase of Servc	665	0%	665	0%	665	0%	665
d Procurement Goods & Supplies	4,550	0%	4,550	22%	5,550	0%	5,550
e Procurement Capital	1	0%	1	0%	1	0%	1
Procurement Department Total: \$	77,914	43%	\$ 111,685	2%	\$ 113,458	1%	\$ 114,304
Public Property							
a Public Property Pers Ser Overt	41,868	0%	41,868	9%	45,686	0%	45,686
b Public Property Pers Ser NonOt	1,554,932	0%	1,562,663	-3%	1,513,079	-5%	1,434,797
c Public Prop Purchase of Service	309,877	-9%	283,401	14%	321,670	6%	340,205
d Public Prop Goods & Supplies	158,363	6%	167,393	0%	167,393	-1%	165,393
f Public Prop Out of State Travl	0	0%	0	0%	0	0%	0
e Public Prop Capital Outlay	1	0%	1	0%	1	0%	1
i P Prop Net Sch Spending Ex&OM	150,000	7%	160,000	-6%	150,000	0%	150,000
c Manning Pool Maint.	70,000	0%	70,000	-11%	62,000	-100%	0
a P.P. War Memorial - Overtime	5,500	0%	5,500	36%	7,500	0%	7,500
c P. P. War Memorial Purch Servc	43,816	2%	44,624	0%	44,624	-4%	42,624
d P. P. War Memorial Goods&Suppl	24,998	0%	24,998	0%	24,998	0%	24,998
e P. P. War Memorial Capital Out	1	0%	1	0%	1	0%	1
Public Property Total: \$	2,359,356	0%	\$ 2,360,449	-1%	\$ 2,336,952	-5%	\$ 2,211,205

FOF FORECASTER
General Fund
Forecaster for Fiscal Year 2013

Fiscal Year:	2010	2011	2012	2013			
	%Change	%Change	%Change	%Change			
Retirement							
g Retirement Contributory	9,709,073	4%	10,115,288	24%	12,551,287	23%	15,408,092
g Retirement Non-Contributory	74,601	-25%	55,900	-48%	29,029	-45%	15,963
Retirement Total:	\$ 9,783,674	4%	\$ 10,171,188	24%	\$ 12,580,316	23%	\$ 15,424,055
Traffic Commission							
a Traffic Comm Pers Ser Overtime	2,500	0%	2,500	20%	3,000	0%	3,000
b Traffic Comm Pers Ser NonOt	0	0%	0	0%	0	0%	0
c Traffic Comm Purchase of Servc	43,170	0%	43,170	3%	44,670	0%	44,670
d Traffic Comm Goods & Supplies	139,824	0%	139,824	-1%	137,824	15%	157,824
e Traffic Comm Capital Outlay	1	0%	1	0%	1	0%	1
Traffic Commission Total:	\$ 185,495	0%	\$ 185,495	0%	\$ 185,495	11%	\$ 205,495
Treasurer/Collector							
a Treasurer Persnl Serv Overtime	4,365	0%	4,365	0%	4,365	-23%	3,365
b Treasurer Pers Ser NonOt	687,253	4%	718,006	-8%	662,260	1%	667,448
c Treasurer Purchase of Service	88,733	-6%	83,708	0%	83,708	-8%	76,708
d Treasurer Goods & Supplies	70,458	2%	71,958	0%	71,958	-1%	71,458
e Treasurer Capital Outlay	1	0%	1	0%	1	0%	1
k Treasurer Medicare Tax	2,610,000	-2%	2,560,000	1%	2,585,000	5%	2,710,000
m Treas Energy Management Lease	0	0%	0	0%	0	0%	0
Treasurer/Collector Total:	\$ 3,460,810	-1%	\$ 3,438,038	-1%	\$ 3,407,292	4%	\$ 3,528,980
Treasurer's Debt Servic							
h Treasurer's Debt Service	13,908,707	10%	15,230,960	-19%	12,387,738	4%	12,862,769
Treasurer's Debt Servic Total:	\$ 13,908,707	10%	\$ 15,230,960	-19%	\$ 12,387,738	4%	\$ 12,862,769

FORECASTER
General Fund
Forecaster for Fiscal Year 2013

Fiscal Year:	2010		2011		2012		2013
		%Change		%Change		%Change	
Veterans							
b Vet Council Pers Ser NonOt	753	0%	753	0%	756	0%	753
d Vet Council Goods & Supplies	9,122	0%	9,122	0%	9,122	0%	9,122
e Vet Council Capital Outlay	1	0%	1	0%	1	0%	1
a Veterans Services - Overtime	2,375	0%	2,375	0%	2,375	-21%	1,875
b Vet Service Pers Ser NonOt	148,145	1%	150,051	-6%	141,111	-1%	140,281
c Vet Service Purchase of Servic	7,403	0%	7,400	0%	7,400	-11%	6,560
d Vet Service Goods & Supplies	362,295	94%	704,373	16%	818,288	24%	1,013,230
e Vet Service Capital Outlay	1	0%	1	0%	1	0%	1
Veterans Total:	\$ 530,095	65%	\$ 874,076	12%	\$ 979,054	20%	\$ 1,171,823
Weights & Measures							
a Weights & M Pers Ser Overtime	2,000	0%	2,000	0%	2,000	0%	2,000
b Weights & Meas Per Serv NonOT	124,735	1%	125,456	1%	126,194	0%	125,724
c Weights & M Purchase of Servic	9,221	0%	9,221	0%	9,221	0%	9,221
d Weights & M Goods &Supplies	4,605	0%	4,605	65%	7,605	0%	7,605
f Weights & M Out of State Travl	1,800	0%	1,800	0%	1,800	0%	1,800
e Weights & M Capital Outlay	1	0%	1	0%	1	0%	1
Weights & Measures Total:	\$ 142,362	1%	\$ 143,083	3%	\$ 146,821	0%	\$ 146,351
Net & NonNet School Spendir							
n Net School Spending pursuant to Ch.70, ED refm Act	124,407,750	9%	135,807,101	8%	146,475,784	3%	150,505,642
n School Comm. Spending which doesn't apply as NSS	4,300,427	31%	5,612,872	5%	5,914,690	0%	5,914,690
Net & NonNet School Spending Totals	\$ 128,708,177	10%	\$ 141,419,973	8%	\$ 152,390,474	3%	\$ 156,420,332

FORECASTER
General Fund
Forecaster for Fiscal Year 2013

Fiscal Year:	2010	2011	2012	2013			
	%Change	%Change	%Change				
Reserves & Stabilization Fund							
Supplemental Reserve Fund	149,379	-100%	0	0%	150,000	75%	262,094
Pension Obligation Reserve Fd	0	0%	0	0%	0	0%	0
Other Reserve	0	0%	0	0%	0	0%	0
Stabilization Fund	2,219,208	-100%	0	0%	554,990	-100%	0
Reserves & Stabilization Fund Totals	\$ 2,368,587	-100%	\$ 0	0%	\$ 704,990	-63%	\$ 262,094

General Fund Budget Totals: \$ 266,196,231 3% \$ 275,088,794 5% \$ 290,114,880 6% \$ 306,492,236

Totals for each Category

a Personal Service - Overtime	\$ 1,950,510	2%	\$ 1,994,945	6%	\$ 2,114,955	-9%	\$ 1,925,855
b Personal Services - other than Overtime	\$ 45,787,907	0%	\$ 45,899,927	2%	\$ 46,855,911	-2%	\$ 45,766,874
c Purchase of Services	\$ 4,955,083	1%	\$ 4,991,165	3%	\$ 5,132,533	12%	\$ 5,762,615
d Expenses	\$ 5,193,063	6%	\$ 5,495,805	4%	\$ 5,714,917	-7%	\$ 5,290,617
e Capital	\$ 32	102.181%	\$ 64,730	-7%	\$ 60,035	999%	\$ 660,034
f Travel Out of State	\$ 10,300	0%	\$ 10,300	0%	\$ 10,301	-19%	\$ 8,301
g Pensions	\$ 9,783,674	4%	\$ 10,171,188	24%	\$ 12,580,316	23%	\$ 15,424,055
h Treasurers Debit Service	\$ 13,908,707	10%	\$ 15,230,960	-19%	\$ 12,387,738	4%	\$ 12,862,769
i Public Property Net School Spending Facility Maintenance	\$ 150,000	7%	\$ 160,000	-6%	\$ 150,000	0%	\$ 150,000
j Employee/Retiree Insurances	\$ 43,812,151	-8%	\$ 40,097,965	5%	\$ 42,229,978	23%	\$ 52,003,360
k Other Single Purpose Appropriations	\$ 7,153,539	-4%	\$ 6,836,092	4%	\$ 7,080,053	2%	\$ 7,213,714
l Appropriations to Reserves	\$ 2,368,587	-100%	\$ 0	0%	\$ 704,990	-63%	\$ 262,094
m Treasurer Energy Mang. Lease	\$ 0	0%	\$ 0	0%	\$ 0	0%	\$ 0
n Schools-Direct Appropriations to the Schools	\$ 131,122,678	10%	\$ 144,135,717	8%	\$ 155,093,153	3%	\$ 159,161,948

General Fund Budget Totals: \$ 266,196,231 3% \$ 275,088,794 5% \$ 290,114,880 6% \$ 306,492,236

FORECASTER
Government Assessments
Forecaster for Fiscal Year 2013

Fiscal Year:	2010		2011		2012		2013	
		%Change		%Change		%Change		
County								
County Tax	133,227	2%	136,557	-18%	111,359	5%	\$	116,997
Other								
Charter School Assessment	2,153,528	7%	2,307,908	8%	2,488,343	18%	\$	2,929,503
School Choice Tuition	986,290	-10%	890,447	-4%	859,190	3%	\$	883,277
State								
Air Pollution Control District	21,088	2%	21,498	-6%	20,259	3%	\$	20,911
Elderly Government Retirees	6,101	8%	6,590	13%	7,432	-37%	\$	4,662
Mosquito Control Projects	90,935	-1%	90,032	-6%	84,202	9%	\$	91,976
Motor Vehicle Parking Surcharge	226,900	-1%	224,540	-4%	215,360	-1%	\$	213,040
Old Colony Planning Council	28,808	1%	29,234	2%	29,926	4%	\$	31,002
Regional Transit Authorities	1,859,941	2%	1,896,867	3%	1,954,295	2%	\$	2,000,246
Special Education	136,054	-39%	82,364	32%	108,994	-5%	\$	103,572
Government Assessments Totals:	\$ 5,642,872	1%	\$ 5,686,037	3%	\$ 5,879,360	9%	\$	6,395,186

FORECASTER
Amount to be Raised
Forecaster for Fiscal Year 2013

Fiscal Year:	2010		2011		2012		2013
		%Change		%Change		%Change	
Overlay Deficits	0	0%	0	0%	0	0%	0
Cherry Sheet Offset	262,443	-3%	255,633	9%	278,855	16%	324,503
GF Rev Deficits + PY Deficits	2,800,000	-97%	85,000	2.253%	2,000,000	-90%	200,000
Auth Deferral of Teachers Pay	0	0%	0	0%	0	0%	0
Overlay	2,000,000	3%	2,060,000	3%	2,120,000	34%	2,840,000
Supplemental Reserve	0	0%	0	0%	0	0%	0
Other - Tax Title	37,000	0%	37,000	0%	37,000	0%	37,000
Adjustments	0	0%	0	0%	0	0%	0
Amount to be Raised Totals:	\$ 5,099,443	-52%	\$ 2,437,633	82%	\$ 4,435,855	-23%	\$ 3,401,503

FOFCASTER
Enterprise Funds
Forecaster for Fiscal Year 2013

Fiscal Year:	2010	%Change	2011	%Change	2012	%Change	2013
Sewer Enterprise							
Revenue							
Sewer Available Funds	0	0%	2,569,144	-32%	1,748,393	161%	4,562,091
Sewer Revenue	17,582,107	-6%	16,452,570	6%	17,472,420	-3%	17,013,539
Totals:	\$ 17,582,107	8%	\$ 19,021,714	1%	\$ 19,220,813	12%	\$ 21,575,630
Expenses							
Capital Projects from R/E	0	0%	431,530	-100%	0	0%	2,310,198
Consent Decree Penalties	0	0%	0	0%	0	0%	0
Deficits to be raised	174,326	-100%	0	0%	0	0%	0
O.M. Emer Contract Repair	200,000	0%	200,000	0%	200,000	0%	200,000
SCADA Coordinator	0	0%	0	0%	0	0%	0
Sewer Capital Projects	0	0%	285,500	-6%	267,402	351%	1,204,802
Sewer Debt Service	6,759,490	-19%	5,503,502	1%	5,541,225	-10%	4,988,863
Sewer Debt Service from R/E	0	0%	1,852,114	-6%	1,748,393	29%	2,251,893
Sewer enterprise- Capital	0	0%	0	0%	740,000	-100%	0
Sewer Expense Reimbursement	1,471,926	26%	1,851,413	-27%	1,360,573	23%	1,670,616
Sewer Goods &Supplies	236,212	-6%	222,199	0%	222,199	0%	222,199
Sewer Personnel Services Non	1,357,118	-10%	1,226,572	-1%	1,215,631	0%	1,217,457
Sewer Personnel Services Ove	160,000	-1%	158,349	0%	158,349	0%	158,349
Sewer Purchase of Service	2,451,335	-1%	2,423,385	2%	2,463,189	-10%	2,204,964
Sewer Trtmt Rep/Maint Per K	347,015	23%	425,882	0%	425,882	-15%	360,000
Sewer USFContract F.&P. R&M	836,666	6%	890,000	-43%	506,564	3%	521,923
Sewer-Other Contract Servic	3,365,240	-1%	3,326,006	25%	4,143,139	3%	4,260,778
US Fil-Wastewater/Filtra Sur	222,779	1%	225,262	1%	228,267	-98%	3,588
Totals:	\$ 17,582,107	8%	\$ 19,021,714	1%	\$ 19,220,813	12%	\$ 21,575,630
Net:	\$ 0	0%	\$ 0	0%	\$ 0	0%	\$ 0

FORECASTER
Enterprise Funds
Forecaster for Fiscal Year 2013

Fiscal Year:	2010	%Change	2011	%Change	2012	%Change	2013
Water enterprise							
Revenue							
Water Available Funds	1,714,493	195%	5,063,034	-64%	1,810,768	67%	3,032,671
Water Revenue	14,475,327	-4%	13,883,315	7%	14,797,478	-1%	14,624,979
Totals:	\$ 16,189,820	17%	\$ 18,946,349	-12%	\$ 16,608,246	6%	\$ 17,657,650
Expenses							
DESAL Fixed Charge	3,349,600	25%	4,187,000	20%	5,024,400	17%	5,861,800
DESAL Variable Charge	897,900	25%	1,122,375	-51%	546,850	-100%	0
OtherContractSvsfromRetainEarn	1,049,693	-81%	199,500	-100%	0	0%	0
W Ent. EPA/DEP Mandate	230,000	0%	230,000	-43%	130,000	-100%	0
Water Capital Outlay	0	0%	0	0%	1	-100%	0
Water Cap'I Proj R/E	664,800	334%	2,883,634	-100%	0	0%	540,715
Water Cap'I Projects-US Filter	0	0%	0	0%	0	0%	0
Water Debt Service	2,622,913	-100%	0	0%	187,555	-100%	0
Water Debt Service From R/E	0	0%	1,979,900	-9%	1,810,768	17%	2,111,956
Water Expense Reimbursement	1,899,579	0%	1,895,760	0%	1,903,229	5%	2,000,491
Water Goods &Supplies	396,773	0%	396,773	2%	403,773	5%	423,086
Water Other Contract Service	52,427	1,624%	903,995	52%	1,374,269	3%	1,416,800
Water Other Financing Uses	0	0%	0	0%	0	0%	0
Water Personnel Services Non	2,870,454	3%	2,943,582	-6%	2,770,139	-9%	2,518,620
Water Personnel Services Ove	395,520	0%	397,171	13%	450,000	0%	450,000
Water Purchase of Service	1,375,782	7%	1,473,734	6%	1,567,859	-6%	1,472,848
Water Service Variable Fee	173,545	-100%	0	0%	0	0%	235,500
Water Trtmt Rep/Main Per K	0	0%	200,889	14%	228,569	-100%	0
Water US Filter Contr F&P/R&M	210,834	0%	210,834	0%	210,834	17%	245,834
WENT.EPA-DEP MANDATE R/E	0	0%	0	0%	0	0%	130,000
Wtr Desal Var Chrg from R/E	0	0%	0	0%	0	0%	250,000
Totals:	\$ 16,189,820	18%	\$ 19,025,147	-13%	\$ 16,608,246	6%	\$ 17,657,650
Net:	\$ 0	0%	\$ 78,798	-100%	\$ 0	0%	\$ 0

FORECASTER
Enterprise Funds
Forecaster for Fiscal Year 2013

Fiscal Year:	2010		2011		2012		2013
		%Change		%Change		%Change	
Refuse Enterprise Fund							
Revenue							
Refuse Available Funds	1,152,794	6%	1,221,957	-4%	1,171,286	-28%	845,961
Refuse Revenue	6,636,522	1%	6,707,695	0%	6,707,695	-1%	6,614,439
Totals:	\$ 7,789,316	2%	\$ 7,929,652	-1%	\$ 7,878,981	-5%	\$ 7,460,400
Expenses							
Capital Projects from R/E	200,000	-13%	175,000	-100%	0	0%	404,750
Expense Reimbursement	312,696	62%	505,850	-30%	356,207	12%	400,279
Ref Enterprise-Goods & Supplie	65,000	0%	65,150	23%	80,150	0%	80,150
Refuse Ent PS	492,367	-6%	463,574	0%	463,899	28%	592,800
Refuse Enterprise Fund	0	0%	0	0%	0	0%	0
Refuse Enterprise OT	45,516	2%	46,341	0%	46,341	13%	52,241
Refuse Enterprise-Service	138,450	0%	138,450	62%	224,300	0%	224,300
Refuse Ent-Waste Removal	5,582,493	-2%	5,488,330	1%	5,536,798	-5%	5,264,669
Waste Removal Contract R/E	952,794	10%	1,046,957	12%	1,171,286	-62%	441,211
Totals:	\$ 7,789,316	2%	\$ 7,929,652	-1%	\$ 7,878,981	-5%	\$ 7,460,400
Net:	\$ 0	0%	\$ 0	0%	\$ 0	0%	\$ 0

FORECASTER
Enterprise Funds
Forecaster for Fiscal Year 2013

Fiscal Year:	2010		2011		2012		2013
		%Change		%Change		%Change	
Renewable Energy Enterprise							
Revenue							
Available Funds	84,458	122%	187,347	-59%	76,156	-41%	44,873
Revenue	105,000	11%	116,870	-3%	113,000	4%	117,453
Totals:	\$ 189,458	61%	\$ 304,217	-38%	\$ 189,156	-14%	\$ 162,326
Expenses							
Energy Ent-Services	89,600	18%	105,563	7%	113,000	4%	117,453
Expense Reimburse	15,400	-27%	11,307	-100%	0	0%	0
Expense Reimb-Retained Earnings	84,458	122%	187,347	-72%	53,042	-15%	44,873
Renewable OM Services R/E	0	0%	0	0%	23,114	-100%	0
Totals:	\$ 189,458	61%	\$ 304,217	-38%	\$ 189,156	-14%	\$ 162,326
Net:	\$ 0	0%	\$ 0	0%	\$ 0	0%	\$ 0

FORECASTER
Enterprise Funds
Forecaster for Fiscal Year 2013

Fiscal Year:	2010	%Change	2011	%Change	2012	%Change	2013
Recreation Enterprise							
Revenue							
General Fund Subsidy	393,410	3%	406,426	20%	487,346	3%	500,000
Recreation Available Funds	35,000	541%	224,200	-7%	209,302	28%	267,455
Recreation Revenue	786,227	-4%	754,000	-7%	700,000	4%	725,527
Totals:	\$ 1,214,637	14%	\$ 1,384,626	1%	\$ 1,396,648	7%	\$ 1,492,982
Expenses							
Cap'l R/E	0	0%	48,000	-47%	25,302	208%	78,000
DW Field Golf Irrigation	0	0%	0	0%	0	0%	0
Golf Course Imp R/E	35,000	0%	35,000	14%	40,000	0%	40,000
Golf Pro Contract Services	100,000	-100%	0	0%	0	0%	0
Golf Pro From R/E	0	0%	110,000	9%	120,000	8%	130,000
Overtime R/E	0	0%	0	0%	24,000	-19%	19,455
Park Improvements	24,000	46%	35,000	14%	40,000	-38%	25,000
Park/Playground Improvements	0	0%	0	0%	0	0%	0
Playground Summer Program	0	0%	0	0%	0	0%	0
Pool Maint Eastside Pool	70,000	0%	70,000	-36%	45,000	138%	107,000
Rec/Park Gds/Supp R/E	0	0%	31,200	-100%	0	0%	0
Recr Capital Projects	1	-100%	0	0%	70,560	-15%	60,000
Recr Goods &Supplies	98,100	-28%	70,850	44%	102,050	-1%	100,850
Recr Other Financing Uses	0	0%	0	0%	0	0%	0
Recr Personnel Services Non	600,386	6%	636,966	3%	655,826	-5%	622,167
Recr Personnel Services Over	105,000	0%	105,000	-23%	81,000	54%	125,000
Recr Purchase of Service	132,150	8%	142,610	0%	142,910	-3%	138,010
Recr Transfers Out	0	0%	0	0%	0	0%	0
Summer Park Programs	50,000	0%	50,000	0%	50,000	-5%	47,500
Totals:	\$ 1,214,637	10%	\$ 1,334,626	5%	\$ 1,396,648	7%	\$ 1,492,982
Net:	\$ 0	0%	\$ -50,000	-100%	\$ 0	0%	\$ 0

